



HELLENIC REPUBLIC
MINISTRY OF
DEVELOPMENT AND INVESTMENTS

Interreg - IPA CBC 
Greece - Republic of North Macedonia

SPECIAL SECRETARIAT FOR EUROPEAN REGIONAL
DEVELOPMENT FUND AND COHESION FUND
PROGRAMMES

MANAGING AUTHORITY OF EUROPEAN TERRITORIAL
COOPERATION PROGRAMMES

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Ref. No.: **1506**

Code: 5628-F3

SUBJECT: 3rd Restricted Call for Strategic Project Proposals

PRIORITY AXIS 2:

Protection of Environment – Transportation

SPECIFIC OBJECTIVE 2.1:

Upgrade public infrastructure to improve road travel time, safe border crossing and promote energy efficiency towards green transport

Interreg IPA CBC Greece – Republic of North Macedonia 2014-2020

CCI 2014TC1615CB009

Adopted by the Monitoring Committee via Written Procedure on 29/12/2021

Context

The **Interreg IPA Cross-border Cooperation Programme "Greece - Republic of North Macedonia 2014-2020"** (hereinafter 'the Programme') supports regional cooperation between Greece and the Republic of North Macedonia. People living in five border regions in Greece and four regions in the Republic of North Macedonia are benefiting from the Programme.

The Programme's overall objective is to enhance territorial cohesion by improving living standards and employment opportunities, by using the natural & cultural resources for promoting the tourism product and by upgrading public infrastructure and promoting sustainable management.

To meet its overall objective the Programme is built on two priorities:

Priority Axis 1: Development and Support of Local Economy

Priority Axis 2: Protection of Environment – Transportation

The Programme is co-financed by the Instrument for Pre-accession Assistance (IPA) with **45.470.066,00€**, out of which 38.649.552,00€ (85%) is Union Support and the 6.820.514,00€ (15%) is the National Counterpart.

For the overall cooperation area, a **co-financing rate of 85%** is applied.

The **official language** of the Programme is **English**.

Main Reference Documents

The Programme has been designed under the objectives of the cross-border cooperation of Instrument for Pre-accession Assistance (IPA), thus the Programme shall first and foremost be administered according to the regulations of the IPA Instrument.

The main reference documents for the submission of any project proposal for the Programme for the programming period 2014-2020 are:

- **Council Regulation (EU) No 231/2014** of 11 March 2014, establishing an Instrument for Pre-Accession Assistance (IPA II);
- **Commission Regulation (EU) No 447/2014** of 2 May 2014, on the specific rules for implementing Regulation (EU) No 231/2014 of the European Parliament and the Council establishing an Instrument for Pre-Accession Assistance (IPA II);
- **Commission delegated Regulation (EU) No 481/2014** of 4 March 2014, supplementing Regulation (EU) No 1299/2013 of the European Parliament and the Council with regard to specific rules on eligibility of expenditure for cooperation programmes;
- The **Interreg IPA Cross-Border Programme "Greece - Republic of North Macedonia 2014 – 2020"**, hereinafter referred to as the "Programme" (European Commission Decisions No C(2015) 5655, C(2019) 7322), as in force;

Partners are suggested to consult the applicable Community and National legislation, not expressly recalled in this document.

IPA project partners shall follow the provisions of the relevant Financing Agreements, including those described in the **‘Practical Guide to Contract Procedures for EU External Actions (PRAG Rules)’** for the award of service, supply and work contracts among others.

Further and/or complementary information on specific provisions for the management and implementation of cross-border projects are laid down in:

- the ‘Programme Manual;’
- the ‘Project Implementation Manual’;
- the ‘Project Evaluation Procedure’;
- the ‘Application Package’;

All applicants are invited to carefully study and consult all above mentioned main reference documents before submitting any project proposal. For reference information, please visit the Programme website, as well as the websites of the Programme’s Managing Authority and of the National Authority:

- the Programme’s website at www.ipa-cbc-programme.eu
- the Programme’s Managing Authority’s website in Greece at www.interreg.gr.
- Ministry of Local-Self Government in the Republic of North Macedonia at <http://mls.gov.mk>.

Priorities in the Programme Area

The Programme is divided into two Priority Axes, within which seven specific objectives are defined.

Greece - Republic of North Macedonia Programme Priorities & Specific Objectives							
	PA1: Development and Support of Local Economy			PA2: Protection of Environment – Transportation			
Specific Objective (SO)	SO 1.1: Create employment opportunities for educated graduates by exploiting comparative advantages of the crossborder area, preferably with the use of innovative tools and practices	SO 1.2: Improvement of preventive health care and social services of children and elderly population mainly in the rural cross-border areas	SO 1.3: Improve the attractiveness and promote tourism in the cross-border area by promoting and capitalizing natural and cultural assets	SO 2.1: Upgrade public infrastructure to improve road travel time, safe border crossing and promote energy efficiency towards green transport	SO 2.2: Sustainable management and recycling of bio-wastes	SO 2.3: Sustainable management of protected areas, ecosystems and biodiversity	SO 2.4: Prevention, mitigation and management of natural disasters, risks and hazards

Eligible Programme Area

The Programme area covers the following areas:

REGIONS/ NUTS I	NUTS II	NUTS III
Greece	Region of Western Macedonia	Regional Unit of Florina (former Prefecture)
	Region of Central Macedonia	Regional Unit of Pella (former Prefecture)
		Regional Unit of Kilkis (former Prefecture)
		Regional Unit of Serres (former Prefecture)
		Regional Unit of Thessaloniki (former Prefecture)
Republic of North Macedonia	Region of Pelagonia	
	Region of Vardar	
	Region of Southeast	
	Region of Southwest	

Financing Activities located outside the Programme area

In principle, all activities of a project should take place within the Programme area. If a project plans to finance activities or events outside the Programme area, this is possible in the context of cooperation Programmes and in duly justified cases, provided that Article 44 of IR 447/2014 is respected and the total amount allocated to activities located outside the Programme area shall not exceed 20% of the support from the ERDF at programme level. The 20% threshold of ERDF at programme level will be brought down to the project level.

If activities (including travel and accommodation) and/ or events are planned outside the programme area, the following conditions need to be satisfied:

- the activity and/ or event are for the benefit of the Programme area;
- the activity and/ or event are essential for the implementation of the project;
- the implementation and/ or the relevance of the activity and/ or the event have been approved by the Programme beforehand.

Strategic theme of the Call

The present 3rd Restricted Call for Strategic Project Proposals is open to Priority Axis 2 – Environment and Specific Objective 2.1 – Upgrade public infrastructure to improve road travel time, safe border crossing and promote energy efficiency towards green transport.

The work carried out during the preparatory phase under the institutional top-down approach led to the identification of the following strategic theme: ***'Prespa Lake Area border guard station:***

Preparatory activities for the establishment of the border crossing point between Greece and the Republic of North Macedonia at the Prespa Lake Area’.

This theme represents the main challenge identified during the implementation of the Programme, taking into account the challenges of the economic environment and the sustainable and inclusive growth in the Programme area. Overall, it is in accordance with the institutional top-down approach that characterizes this Restricted Call for Strategic Project Proposals, starting from the recognition of the strategic value for the cross-border area of the concerned theme, the subsequent deepening in content in collaboration with national delegations, by taking into account the results of previous calls, the achievement of Programme’s indicators and N+3 goals and the fact that it is in line with the Programme’s intervention logic.

Project applicants are invited to submit their project application under the specific objective of the Programme as listed in the present Call. The project objectives and the proposed activities shall be clear and in-line with the Programme priorities and both shall have an impact on the Programme area.

This document provides a framework for the strategic theme identified with the institutional top-down approach. It identifies the main interventions/ activities, the contribution to the output indicators, the expected outputs and the categories of partners to be involved by the project. The document also describes how the bilateral dimension should be taken into account in the framework of a strategic project. Also, there is a detailed description of the technical requirements that the projects shall have in order to be funded by the Programme under the present Call.

Priority Axis	2 - Protection of Environment – Transportation
Thematic Priority	c - Promoting sustainable transport and improving public infrastructures by, inter alia, reducing isolation through improved access to transport, information and communication networks and services and investing in cross-border water, waste and energy systems and facilities
Specific Objective	2.1 - Upgrade public infrastructure to improve road travel time, safe border crossing and promote energy efficiency towards green transport
Strategic theme	Prespa Lake Area border guard station: Preparatory activities for the establishment of the border crossing point between Greece and the Republic of North Macedonia at the Prespa Lake Area.
Background/ Theme description	<p>The opening of the border crossing between Greece and Republic of North Macedonia in the Lemos area, is considered as a significant intervention to strengthen ties between the two countries, while having a strong development character that can safely lead to multiple environmental (Prespa, Ohrid) social and economic results (tourism, culture, agri-food), for the benefit of the common cross-border, as well as the wider region (Ohrid, Prespa, Kastoria, Florina), with focus on tourism.</p> <p>The opening of the border crossing - the first cross-border point within a protected area in the Balkans - along with the necessary supporting and complementary projects and facilities, such as the road link, the border station with the Police and Customs Services, the residential development of Lemos and the Multifunctional Regional Medical Center (MMC) of Prespa are, on the substance, interventions targeted to the regional development and the creation of compound transnational development area.</p> <p>The implementation of the idea is of strategic importance for both countries. Therefore, it is planned to be implemented in two phases. The first one regarding the maturation of the studies needed for the implementation of abovementioned border projects will be</p>

	<p>included in the current programming period 2014-2020 through this proposal, while the second one regarding the implementation (incl. environmental interventions, infrastructure and equipment) of the border projects will be applied during the next programming period 2021-2027.</p> <p>The dynamic that is expected to be developed in this region will embrace also Albania on the basis of common interests, confidence building and common perspective.</p> <p>The focus of the call will be on:</p> <ul style="list-style-type: none"> • the maturation of the studies needed for the implementation of border projects in the Prespa Lake Area/ Lemos in Greece and in Resen in the Republic of North Macedonia.
Objectives	<p>Based on the agreement of the Joint Expert Committee between Greece and Republic of North Macedonia signed on 08/03/2019, regarding the installation of the border crossing point in the area of Prespa Lake, the overall objective of the project is to improve cross-border road access and mobility with targeted interventions of small scale infrastructure; improving cross-border custom and safety infrastructure and equipment that will strengthen communication and ties in the borders of Prespes and will create a common transnational development area.</p>
Targeted interventions/ activities	<ul style="list-style-type: none"> ✓ Management activities ✓ Communication activities ✓ Operational activities (indicative and non-exhaustive list): <ul style="list-style-type: none"> ➤ <i>Maturation of border crossing works (e.g. topographic works, environmental studies, licensing etc.)</i> ➤ <i>Maturation of access road to border installations (e.g. technical studies, geological studies, tender documentation etc.)</i> ➤ <i>Maturation of urban development of the selected settlement (e.g. developmental studies etc.)</i> ➤ <i>The preparatory activities needed for the remodeling and renovation of the State Border police station at Markova Noga in the Republic of North Macedonia.</i> <p><i>The above represent indicative activities and interventions. The partnership may suggest alternative activities pursuing the objectives of this Call and of the Programme, at proposal or implementation phase, in accordance with the Programme rules.</i></p>
Contribution to output indicators	<p>Surface of improved cross-border road and infrastructure</p> <p>Decrease of annual primary energy consumption of public buildings</p> <p>Estimated annual decrease of GHG</p> <p><i>The partnership shall determine their contribution to the selected output indicators related to the project activities.</i></p>
Indicative Expected outputs	<ul style="list-style-type: none"> ➤ Analysis of current conditions; ➤ Implementation of Surveys; ➤ Development of a Needs assessment of the works required; ➤ Development of Technical Studies; ➤ Development of Financial analysis – Feasibility studies;

	<ul style="list-style-type: none"> ➤ Development of Environmental Studies (e.g. assessment of environmental impact etc.) ➤ Development of Designs (eg. architectural, installations, etc.); ➤ Creation of an Action Plan... <p><i>The above represent indicative outputs.</i></p>
Partners to be involved	<ol style="list-style-type: none"> 1. Region of Western Macedonia - Greece 2. Ministry of Interior (section of Macedonia-Thrace) - Greece 3. ANKO Western Macedonia S.A./ Organization of Local Development - Greece 4. Ministry of Interior - Republic of North Macedonia
Contribution to result indicators	<p>Reduced travel time</p> <p>Average border crossing travelling time</p> <p>Energy efficiency awareness barometer</p> <p><i>The partnership shall determine their contribution to the selected output indicators related to the project activities.</i></p>
The cross-border dimension of a strategic project	<p>For improving tools and policy for the sustainable and inclusive growth of the economy of the Programme area, it is necessary to involve the relevant stakeholders.</p> <p>The strategic projects are “multilevel” projects implemented by partners able to influence and define policies. The actions foreseen must be inter-sectoral actions, strictly coherent and linked to each other and beyond this must converge towards a common objective of territorial development and justify a unitary implementation approach. The collective ownership of the strategic projects will enable them to translate into effective political leverage and showcase good examples of regional cooperation.</p> <p>On this basis, the strategic projects shall be considered as the initial concrete element of a broader and longer process able to facilitate the agreement and design of future planning and activities in the tackled themes.</p> <p>The strategic projects should be implemented following a territorial, integrated, inclusive and participative approach. This means that the projects should facilitate the launch and reinforcement of a process that could be of interest for the territories of the participating countries to the Programme, involving all the relevant national, regional and local institutions as well as the local communities and the civil society.</p> <p>The strategic projects must:</p> <ul style="list-style-type: none"> • further enforce cross-border road access and mobility with targeted interventions of small-scale infrastructure; • improve cross-border custom and safety infrastructure and equipment; • provide integrated solutions for sustainable energy efficient management; • enhance cooperation between cross-border communities in terms of development issues and communication; • influence the dynamics of territorial development and improvement of the governance tools;

	<ul style="list-style-type: none"> eventually lead to sustainable development in the wider area by bringing together common economic, social and environmental characteristics on both sides of the border. <p>In order to reinforce the impact of strategic projects, the maximum consistency must be ensured with the main guidelines and strategies of the European Union and those of the Programme participating Countries to conclude together to a vision that targets the post 2020 period.</p> <p>The quality of the strategic projects will depend on:</p> <ul style="list-style-type: none"> -The consistency between project objectives with relevant legislative and policy frameworks at International, EU, national and regional level; -The involvement of key actors having the adequate position and competencies to propose or change norms, regulations and plans; -The improvement of policy and programming instruments for enabling multilevel and bilateral governance application; -The commitment of key actors to ensure policy support and mainstreaming of projects results; -The capacity to impact an extensive area of the Programme territories.
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Timing of the Call

The Restricted Call for Strategic Project Proposals is published upon the Programme's Monitoring Committee approval of this document. The Call will be open from **the signature date of the 3rd Restricted Call for Strategic Project Proposals to the 4th of February, 2022.**

Budget Available and Co-Financing Rate

The total budget available for the Restricted Call for Strategic Project Proposals is 690.000,00 Euros (including national contribution) and it is allocated as follows:

Breakdown of available budget for the Restricted Call for Strategic Project Proposals

Priority axis	Fund	EU support	National contribution	Total contribution	Co-financing rate
2 - Environment	IPA	586.500,00 €	103.500,00 €	690.000,00 €	85%

The EU co-financing rate is 85%.

Eligibility of Expenditure

As a general rule at Programme level expenditure shall be eligible if it has been actually paid between 01 January 2014 and 31 December 2023, for projects or part of projects implemented.

However, within IPA Countries, the starting date for the eligibility of expenditure for partners from the Republic of North Macedonia is the 12/11/2014.

The **final date** of eligibility of expenditure under no circumstances may exceed the 31st December 2023 (the N+3 deadline for the final funds committed on 31 December 2020).

Eligible expenditures can be distinguished between implementation costs and project closure costs.

Detailed eligibility rules on activities and related expenditure are described in the *Project Implementation Manual*.

Project Duration

The Project should be concluded within a maximum period of twenty one (21) months after the signing of the Subsidy Contract (SC) between the Managing Authority and the Lead Partner. Projects that have started their implementation before the signing of the contract, and in any case after 1/1/2014, should not have been concluded before the application for funding at the Restricted Call for Strategic Project Proposals.

This limit applies for the operative phase of the project and does not include the preparation phase.

Eligible Partnerships

The partnership

The Restricted Call for Strategic Project Proposals is open to

- Region of Western Macedonia – Greece
- Ministry of Interior (section of Macedonia-Thrace) – Greece
- ANKO Western Macedonia S.A./ Organization of Local Development – Greece
- Ministry of Interior - Republic of North Macedonia

NB: Changes in the partnership scheme may occur during project implementation. Any such changes may take place only according to the Programme provisions and following a relevant Steering Committee decision.

In any case the Project selected and implemented shall involve beneficiaries from **both participating countries**. The partnership scheme **must consist of**:

- **at least one beneficiary from Greece, located/established inside the eligible Programme area,**
- **at least one beneficiary from the Republic of North Macedonia, located/established inside the eligible Programme area,**
- **not to exceed a maximum of six (6) partners,** including the Lead Partner.

All beneficiaries in general must be located or have a subsidiary within either one of the participating countries. Beneficiaries located outside the eligible area within the two countries are eligible under the condition that they have the jurisdiction to act within the eligible area and their activities are in benefit of the eligible area.

All partners must have **clear roles** in the development and implementation of operations.

All partners shall co-operate in:

- a) Joint development
- b) Joint implementation

In addition, they shall cooperate in at least **one** of the following ways:

- c) Joint staffing
- d) Joint financing

The Lead Beneficiary

All projects shall be developed and managed according to the Lead Partner Principle. The **Lead Partner** or **Lead Beneficiary** (hereinafter LB) located in one of the Programme Partner States will be designated by all the beneficiaries participating in a project to carry out the tasks laid down in Article 13 of the ETC Regulation (EU) No 1299/2013. In particular, the LB shall assume responsibility for ensuring implementation of the entire operation (including the arrangements for recovering amounts unduly paid); furthermore for ensuring that the expenditure presented by other beneficiaries has been incurred and corresponds to the activities agreed between all the beneficiaries, that it has been verified by a controller, and that the other beneficiaries receive the total amount of the contribution from the Fund.

The Project Beneficiary

The **Project Partner** or **Final Beneficiary** (hereinafter PB) is an entity that, in addition to the Lead Beneficiary, commit itself to implement a project awarded by the Programme's Monitoring Committee and sign a Partnership Agreement.

All partners participate in designing and implementing the project by carrying out the activities assigned to them in the approved Application Form. The expenses generated are eligible in the same way as those incurred by the Lead Partner. They must, therefore, satisfy the same eligibility criteria as the ones applicable for the Lead Partner.

Eligibility of Partners

The following types of beneficiaries are eligible under the Programme:

- a) Public bodies (national, regional or local public authorities),
- b) Bodies governed by public law¹ that have all of the following characteristics:
 - (a) they are established for the specific purpose of meeting needs in the general interest, not having an industrial or commercial character; and
 - (b) they have legal personality; and
 - (c) they are financed, for the most part, by the State, regional or local authorities, or by other bodies governed by public law; or are subject to management supervision by those authorities or bodies; or have an administrative, managerial or supervisory board, more than half of whose members are appointed by the State, regional or local authorities, or by other bodies governed by public law;
- c) Non-profit Bodies governed by private law that fulfill all the following criteria:
 - (a) they do not have a commercial or industrial character or activities, and
 - (b) they are not allowed by their constitutional framework to distribute profits to the stakeholders and
 - (c) they are operational for at least one year before the launch of the specific Call for proposals.

Guidelines for the Submission of Applications

The Application Package

All Applicants must refer to the Application Package and to all relevant documents for the Restricted Call for Strategic Project Proposals. Project Proposals should be submitted according to the guidelines below.

The original Application Package is provided only in electronic format on the Programme website and National Authorities may provide relevant links. For all documents, *a standard form* is made available.

The Project Proposal must be submitted electronically on the Management & Information System of the Programme. In case a beneficiary is not registered in the MIS with a Body Code they must contact the Joint Secretariat to support them in acquiring one.

¹ According to Article 2 of the Directive 2014/24/EU of the European Parliament and of the Council of 26 February 2014 on public procurement and repealing Directive 2004/18/EC (Text with EEA relevance)Text with EEA relevance. Available at <https://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:02014L0024-20200101&from=EN>

A Project Proposal consists of:

1. The **'Application Form'** electronically submitted in the MIS; In addition, the following files should also be electronically attached;

a. **'The Application form file as generated through the MIS'**, officially **signed** and **stamped** by the legal representative of the Lead Beneficiary (a scanned copy from the beginning of the document until the signature page has to be uploaded as an attachment in MIS).

b. **'Application Form: Section B - Detailed Description of the AF'** (standard excel form provided), **completed** by the Lead Partner has to be uploaded as an attachment in MIS.

The 'Application Form: Section B' presents in detail the objectives of the project, the anticipated budget, the type of activities, their location and the cooperation area covered as well as the planned outputs and results and the structure of the partnership. A detailed budget has to be approved as well.

2. The **'Partnership Declaration & Co-financing statement'** (standard form provided), officially **signed** and **stamped** by the legal representative of each partner separately

3. The **'Declaration of not generating revenues'** (standard form provided), officially **signed** and **stamped** by the Lead Beneficiary. In case of a revenue generating project, a cost - benefit analysis should be included.

4. The **'State Aid Declaration'** (standard form provided), completed, officially **signed** and **stamped** by the legal representative of each Greek partner separately;

5. The **'Decision of the governing/designated body of each project partner'** (Regional Council, Municipal Council, Board of Directors etc.) stating its agreement for participation in a particular project, according to the internal rules/statute of each partner or the national legislation.

6. The **'Justification of Budget costs'** (standard excel form provided), officially **signed** and **stamped** by the legal representative of the Lead Beneficiary

7. The **'Documentation for the eligibility of Project Beneficiaries'**:

- **Bodies governed by public law** (of § Eligibility of Partners), official documents proving that the requirements are met.
- **Non-profit Bodies governed by private law** (of § Eligibility of Partners):
 - Statutes including all modifications;
 - Official document indicating the composition of the administrative/managerial or supervisory board (if applicable);
 - Official document indicating the supervision by national, regional or local authorities, or other bodies governed by public law (if applicable);
 - Official financial statements (e.g. Balance Sheets, Profit and Loss Account or its equivalent) or documents indicating the sources and uses of the body's revenues during the year preceding the submission of the project proposal;

For IPA partners, the Central Register is the competent public institution for issuing the required documents;

- Declaration for the non-distribution of profits (standard form provided), officially **signed** and **stamped** by the legal representative of each partner separately;
- Any official document certified by a public administration authority proving that the organization operates for at least one year before the launch of the specific Call for Proposals.

For IPA partners, the Central Register is the competent public institution for issuing the required document.

8. The 'Documentation for IPA Project Beneficiaries':

The Lead Beneficiary from the Republic of North Macedonia (if applicable) must additionally submit:

- The '**Legal Entity Form**' (standard forms provided for public or private entities). The Legal Entity Form must be duly completed, **signed** and **stamped** by the IPA Lead Beneficiary.
- The '**Financial Identification Form**' (standard form provided) duly **signed** and **stamped**, and accompanying documents if applicable. The bank must be located in the Republic of North Macedonia.

All documents must be submitted in English with an exception of the documents that correspond to supporting documents on eligibility and documents related to the maturity of the infrastructure activities, which may be submitted in the official languages of the two participating countries.

All documents must be submitted officially signed and stamped, in a scanned version by uploading them in MIS. Please note that all documents should be valid at the date of submission of the project proposal.

Note: In case the necessary documents are not signed by the legal representatives of the Partners, an authorization document from the legal representative of each Partner is required – original or notary certified copy.

Submission Modalities

The Application Package is compiled in English language.

The Project Proposal must be submitted to the Management & Information System of the Programme at the following e-address:

<https://access.ops.gr/>

To be recognized as submitted within the fixed deadline, a Project Proposal must be electronically submitted **until the 4th of February 2022, at 16:00 Eastern European Time (Athens standard time) at the latest.**

Selection Process

The project application will go through a **one step selection procedure** based on the **Project Proposal** and on the **project selection criteria**.

The aim of the selection process is to select a project, which contribute most to the achievements of Programme objectives. It begins with the received project application and finishes with the selection of the project. There are two phases within the selection process:

- a) administrative & eligibility check,
- b) quality assessment.

The final decision on the project to be funded will be taken by the Monitoring Committee of the Programme. Contracting of the selected project will follow.

Administrative and eligibility criteria of projects

To be eligible, the project must necessarily fit the administrative and eligibility criteria provided by the *official eligibility chart* of the Programme in the framework of each Call for Project Proposals within the *Application Package*.

Further details on the selection procedure and the assessment criteria are provided in the *Project Evaluation Procedure*.

Additional Information on the Submission of Applications

To obtain additional information on the project application procedure, please contact:

Ministry of Development & Investments

Managing Authority of European Territorial Cooperation Programmes

Address: 65, Leoforos Georgikis Scholis, Pilea, GR-57001, Thessaloniki, Greece

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Joint Secretariat of the Cross-Border Cooperation Programme

Interreg IPA CBC "Greece - Republic of North Macedonia 2014-2020"

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Website: <http://mls.gov.mk>

A comprehensive description of the Programme's strategy and priorities, together with a socio-economic analysis of the Programme area are included in the Cooperation Programme.

Webinars regarding the Restricted Call for Strategic Project Proposals shall take place, if needed.

Potential applicants may pose questions in written to the Managing Authority/ Joint Secretariat.

Potential applicants are invited to regularly consult the official websites of the Programme.

ΑΚΡΙΒΕΣ ΑΝΤΙΓΡΑΦΟ

**Ο προϊστάμενος της Διεύθυνσης Οργάνωσης,
Διοικητικής & Τεχνικής Υποστήριξης**

κ.α.α.

ΜΠΙΛΗ ΕΥΣΤΑΘΙΑ

**The Special Secretary for ERDF & CF
Programmes**

Georgios Zervos

1. The 'Application Package' (all standard forms provided);
2. the 'Project Evaluation Procedure';
3. the 'Project Implementation Manual';
4. the 'Programme Manual'
5. the 'Information & Publicity Guide'